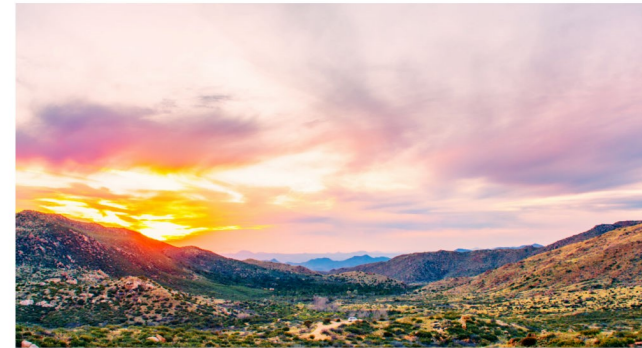


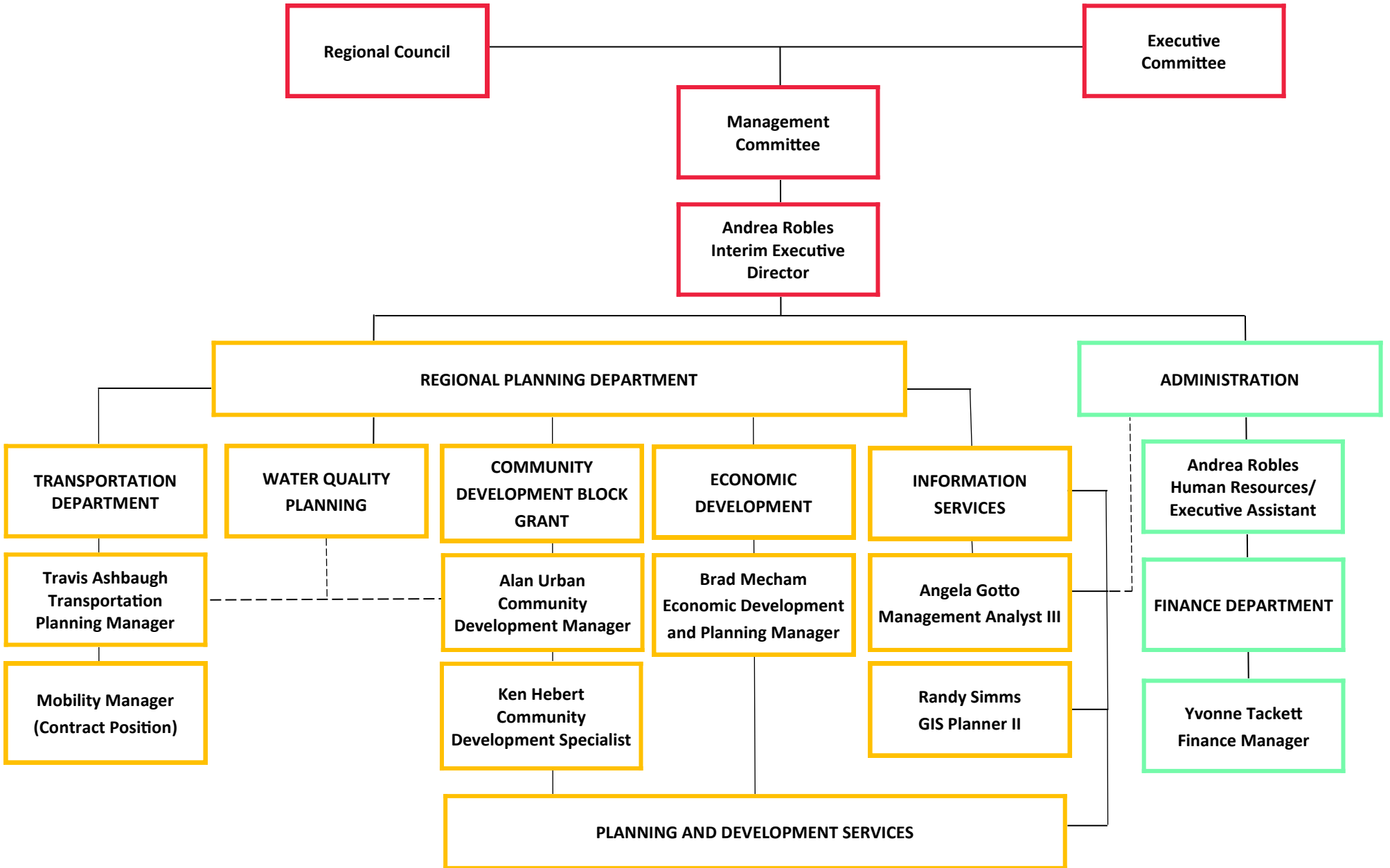
Central Arizona Governments

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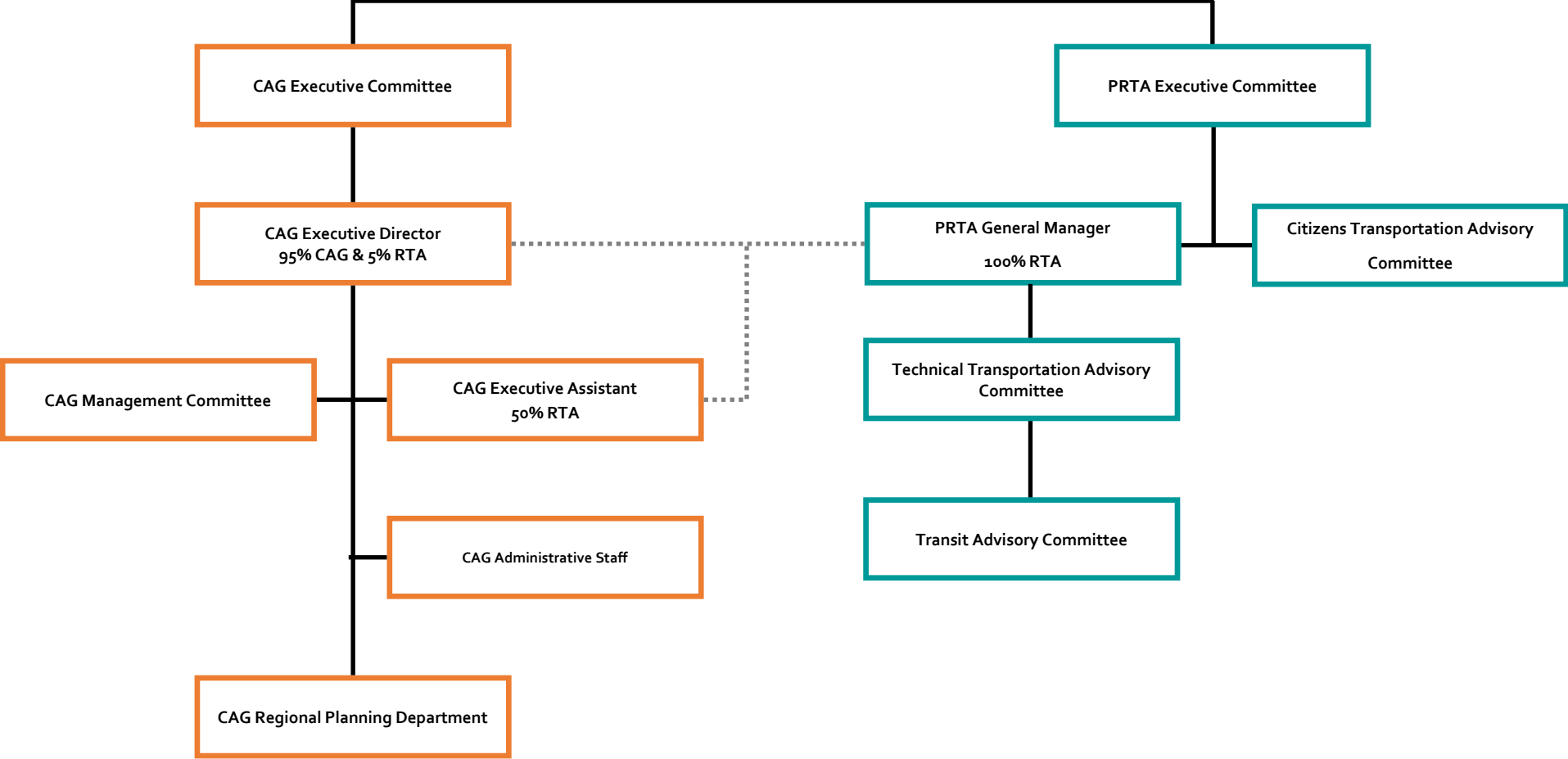
Fiscal Year 2019

CENTRAL ARIZONA GOVERNMENTS FY 2019 ORGANIZATIONAL CHART





Central Arizona Governments Regional Council
And
Pinal Regional Transportation Authority Board



Central Arizona Governments

The Central Arizona Governments (CAG) was formed in 1970 and is one of six regional planning districts, or Councils of Government (COGs), that was established by Executive Order 70-2 signed by the Governor of Arizona to provide effective regional planning services to Gila and Pinal counties. The goal of Executive Order 70-2 was to promote a “community of interest” and to preserve the boundaries of the region. The Executive Order established a population base throughout the region sufficient to support a number of planning activities, while complying with federal planning requirements and addressing the concerns of local government officials. The CAG Region is comprised of Gila and Pinal Counties, and includes the 17 incorporated communities and four tribal governments of Apache Junction, Casa Grande, Coolidge, Eloy, Florence, Globe, Hayden, Kearny, Marana, Mammoth, Maricopa, Miami, Payson, Queen Creek, Star Valley, Superior, Winkelman, Ak-Chin Indian Community, Gila River Indian Community, San Carlos Apache Tribe and the White Mountain Apache Tribe.

BUDGET REVIEW

INTRODUCTION

This document includes the proposed operating budget, including narrative, worksheets and attachments for Fiscal Year (FY) 2019. The FY 2019 Operating Budget will serve to guide CAG from July 1, 2018 through June 30, 2019.

FY 2019 BUDGET SUMMARY

The summary includes a comparison of revenues and expenditures from FY 18 to FY 19.

The proposed budget for FY 2019 displays total agency revenues of \$2,394,679 dollars, which are derived from the service program areas and functions. The programs include the Arizona Department of Transportation (ADOT) for regional transportation planning services, Membership Dues and Administration, Community Development Block Grants (CDBG), the Arizona Department of Environmental Quality (ADEQ), the CAG Economic Development District, which obtains funding from the U.S. Department of Commerce, Economic Development Administration (EDA), Planning and Information Services. The total revenue sources include new funding, local match and FY 2018 carryover revenues. The agency is projected to have \$2,278,121 in total expenditures during FY 2019, which are derived from total personnel costs and direct costs. After calculating all budgetary revenues and expenditures, the total anticipated FY 2019 agency total shows an Unrestricted Contingency balance of \$116,558. This total anticipates reducing CAG’s staff from 9.5 full time employees in FY 18 to 8.5 full time employees in FY 2019.

The CAG Annual Membership Dues are crucial in the financial support and delivery of key services that are provided to member agencies throughout Gila and Pinal counties. The approved \$175,000 agency membership dues are identified within the budget as a separate column entitled “CAG Membership Dues.” The Dues collected by CAG is a combined assessment by our member entities to pay for the services of a rural transportation liaison through the Rural Transportation Advocacy Council (RTAC). The RTAC Assessment in the amount of \$45,166 operates as a “pass through” to NACOG. The amount budgeted remains the same as FY 18.

Budget Review

Below is a comparison of expenditures and revenues from FY 18 to FY 19.

Worksheet #1 displays the overall FY 2019 Budget Estimate for CAG, and shows an agency surplus throughout the period between July 1, 2018 and June 30, 2019.

Salaries and Benefits \$809,734
FY 18 **\$828,109**

Direct Costs \$1,468,387
FY 18 **\$280,700**

New Funding \$2,248,725
FY 18 **\$911,985**

Local Match \$35,000 (This revenue is transferred from the CAG Membership dues to the Transportation Department and Economic Development Department.)
FY 18 **\$61,667 (This revenue is transferred from the CAG Membership dues to the Transportation Department and Economic Development Department.)**

FY 18 Carryover \$110,954
FY 17 Carryover **\$305,308**

New revenues to this year's budget include the administration of the Pinal Regional Transportation Authority, the ASARCO Lead Based Paint Abatement project, park plans, website development, USDA Grants.

Worksheets #2 and all affiliated pages provide an overview of agency salary cost allocations and fringe benefits for various positions within CAG.

Changes made to Salary and Benefits include:

- ❖ Reducing one staff position to part time. If new contracts are secured this position will potentially be restored to full time.
- ❖ Reduced dependent coverage from 85% to 75%
- ❖ Reduced dependent HSA contribution from \$3000-\$2500
- ❖ No merit increases or COLA are included in this budget.
- ❖ This budget includes a full time Executive Director and the severance payout for the previous Executive Director.

Budget Review

Worksheet #3 provides an overview of facilities, telecommunications, contractual services (legal, audit and IT services), and insurances.

- ❖ Construction of the new office has been completed.
- ❖ The buildout expenses for the new office were \$116,000. The landlords reimbursed CAG \$100,000 of the buildout expenses.
- ❖ CAG will be leasing space to the PRTA Manager and Mobility Manager, which is reflected in this budget.
- ❖ The consultant services include the RTAC Assessment, PRTA General Manager, the CAG/SCMPO Mobility Manager and contractors hired for the ASARCO Lead Abatement project.
- ❖ The legal fees were increased in this year's budget due to the expenses associated with the addition of the Pinal Regional Transportation Authority (PRTA).
- ❖ An increase in audit fees are budgeted for FY 18 due to the addition of the Pinal Regional Transportation Authority (PRTA).

Worksheet #4 provides information on travel and development, meeting expenses, agency supplies, printing costs and advertising. This page also includes information on CAG equipment, including leases, maintenance and computer software.

- ❖ \$57,500 is programmed for travel and training. This will assist with CAG's Meeting expenses. The increase in travel is due to expenses associated with the addition of the Pinal Regional Transportation Authority (PRTA) and the administration of the ASARCO lead abatement project.

Equipment

- ❖ We have made the transition back to one accounting software program (Caselle). We are no longer using two programs. This is a savings of approximately \$4500.
- ❖ We are in the process of upgrading Caselle to a more current version.
- ❖ We have downgraded our postage machine.
- ❖ Removed Aerials \$25,098. These will be purchased dependent upon new GIS contract.

Staff continues to monitor expenditures and continue to research additional revenues to support the operation of CAG.

Administration

Accomplishments & Goals

Descriptions of each CAG department, mission statement, FY 2018 accomplishments and FY 2019 Goals are provided on the following department pages.

CAG funds received through the annual membership dues are utilized within the CAG organization to help support the overall agency administration and the agency's program of work. The membership dues are used to assist CAG with hosting regional council meetings and also assisting CAG with the cost of crucial matching funds for programs such as the Economic Development District, ADOT and other programmatic functions.

FY 2018 Accomplishments

- ❖ Completed ADOT Audit and implemented the recommended changes.
- ❖ Paid off the \$770,000 FY 2017 deficit.
- ❖ Assisted continuous planning and coordination efforts for the Pinal Regional Transportation Authority.
- ❖ Called for the November 7, 2017 election in Pinal County, on behalf of the Pinal Regional Transportation Authority for a half-cent sales tax to be collected in Pinal County for 20 years and approval on the Regional Transportation Plan.
- ❖ Hired a Finance Manager.
- ❖ Participated in joint meetings and trainings of the Arizona Council of Governments (COG's) and Metropolitan Planning Organizations (MPO's).
- ❖ In conjunction with the Sun Corridor Metropolitan Planning Organization (SCMPO) and Pinal Regional Transportation Authority (PRTA), hosted the 22nd Annual Legislative Day. This event was well attended.
- ❖ Provided meeting space for various groups to discuss local & regional topics.

FY 2019 Goals

- ❖ Continue to build relationships with member and partner agencies.
- ❖ Complete outstanding CAG Audits.
- ❖ Strategic Planning for Staff, Regional Council and Management Committee.
- ❖ Update the Employee Handbook.
- ❖ Complete a review of the financial policies and procedures.
- ❖ Establish a 5% reserve and create a reserve fund policy as recommended by the Budget Committee. This will increase CAG's ability to sustain cash flow while waiting for reimbursements from granting agencies.
- ❖ Maintain a transparent finance department.
- ❖ Continue cross-training staff.
- ❖ Continue to educate members and CAG Staff on financial reports.
- ❖ Provide staff training individually and as a group to enhance staff's proficiency.
- ❖ Train staff on proper financial reporting, monitoring budgets and Time & Attendance allocation (ie: online timesheets).
- ❖ Update the Caselle system software.

Community Development Block Grant (CDBG) Accomplishments & Goals

The Community Development Block Grant (CDBG) Program is responsible for the distribution of funding from the Arizona Department of Housing (ADOH) and providing technical expertise and services for the planning and implementation of CDBG funds. The CAG Region will receive approximately \$2.6M for FY 2019

Mission

Improving quality of life to the communities and counties we serve.

FY 2018 Accomplishments

- ❖ Administered CDBG projects in the CAG Region totaling \$2.2M
- ❖ Conducted CDBG Public Participation hearings for member communities throughout the region.
- ❖ Developed and reviewed CDBG State Special Projects and Regional Account applications totaling approximately \$2.3M.
- ❖ Completed CDBG projects for the Towns of Hayden, Mammoth, and Star Valley.
- ❖ Hosted the Annual Fair Housing Training event organized by the Southwest Fair Housing Council.
- ❖ Participated in multiple training events regarding community development projects, alternate funding programs and planning projects to remain current on all program guidelines and regulations as pertaining to CDBG projects.
- ❖ Explored Brownfields program as a project preparation program to leverage CDBG funds.

FY 2019 Goals

- ❖ Administer \$2.9M in CDBG projects for the CAG Region.
- ❖ Complete projects in the Town of Kearny (Sewer Rehabilitation) and Town of Miami (Streets Rehabilitation), approximately \$400,000 each.
- ❖ Town of Mammoth Water System Rehabilitation project, approximately \$400,000.
- ❖ Town of Superior Parks System Capital Improvement Plan & Construction project, \$400,000.
- ❖ Town of Winkelman Town Park Improvement project, approximately \$280,000.
- ❖ Submit CDBG applications for the City of Globe (Streets Rehabilitation) and Town of Hayden (Water System Rehabilitation), \$500,000 each.
- ❖ Review applications for other communities submitting CDBG Applications, approximately \$1.6M.
- ❖ Conduct Public Participation process for CDBG applications for Miami and Kearny.
- ❖ Host the Annual Fair Housing Training event with the Southwest Fair Housing Council.
- ❖ Continue to explore Brownfields assistance in preparing for future CDBG projects.



Mammoth Water Tank #1 Rehabilitation.

Economic Development Administration Accomplishments & Goals

The Economic Development Administration Department is responsible for the administration of the CAG Economic Development District. The efforts of this District help guide the Region toward job creation, economic diversification and stability, and the overall improvement of the quality of life for all. Staff attends economic development meetings for member communities and hosts quarterly meetings of the Comprehensive Economic Development Strategy Committee.

Mission

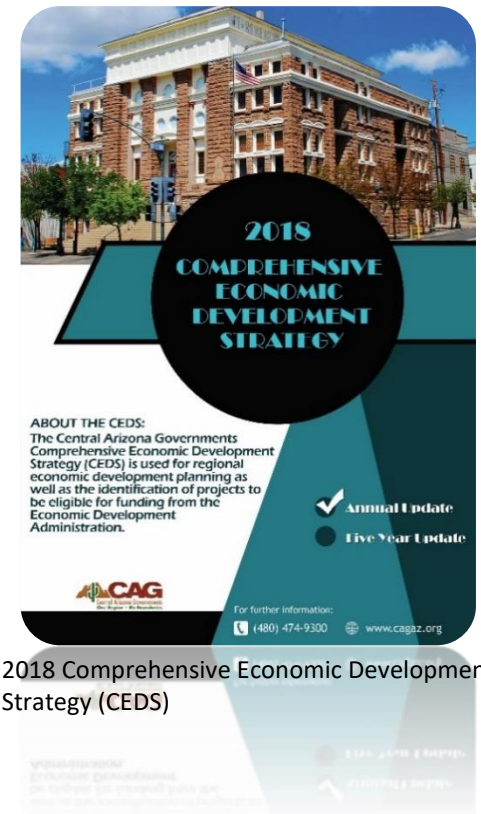
To support and compliment economic development activities in the two-county region and improve the Region's economy in jobs, wealth and tax base.

FY 2018 Accomplishments

- ❖ Completed annual update of the Comprehensive Economic Development Strategy (CEDS).
- ❖ Partnered with the Gila County Industrial Development Authority and GeoTek, Inc. on the first phase of the Southern Gila County Community Needs Assessment.
- ❖ Attended training toward economic development certification for business retention and expansion.
- ❖ Attended meetings of the Rim Country Broadband Consortium to address broadband redundancy issues in northern Gila County.
- ❖ Participated in the Globe marketing and branding strategy meetings.
- ❖ Participated in the Gila County Marketing Plan.
- ❖ Awarded the EDA Planning grant for FY 18 in the amount of \$70,000.
- ❖ Attended the JPAC Sun Corridor EDGE meeting for exporting business recognition.
- ❖ Attended trainings on Opportunity Zones and Opportunity Funds.
- ❖ Attended the Florence Economic Development Summit.
- ❖ Participated in Pinal County's tourism meeting with Moses, Inc.
- ❖ Attended and participated in the League of Arizona Cities and Towns Conference. This year's focus was economic development.

FY 2018 Goals

- ❖ Complete first phase of southern Gila County Community Needs Assessment including public outreach and education, and creating an existing conditions analysis
- ❖ Apply for second phase funding through the EDA for the southern Gila County Community Needs Assessment
- ❖ Evaluate existing conditions, gather public input, and research park amenities to complete the Town of Superior's Parks Capital Improvement Plan
- ❖ Develop 2019 annual update of the Comprehensive Economic Development Strategy
- ❖ Assist communities with economic development and planning grant applications
- ❖ Attend course toward becoming a Certified Economic Developer (CEcD) through the International Economic Development Council



2018 Comprehensive Economic Development Strategy (CEDS)

Planning & Information Services Accomplishments & Goals

2018



Winkelman Community Development
Strategy



Winkelman Town Hall
206 Gillin Ave
Winkelman, AZ 85192
(520) 355-7854
winkelmanaz.com



Winkelman Community Development
Strategy

FY 2018 Accomplishments

- ❖ Staff compiled residential completions data on all housing units, group quarters, and annexations to be used for the development of state population estimates for all member entities. These numbers are used to determine the counties, cities and towns state shared revenue.
- ❖ Completed the 2018 Winkelman Community Development Strategy which was adopted in April 2018.
- ❖ Served on the Technical Advisory Committee for the San Tan Valley Area Plan for Pinal County.
- ❖ Entered into a contract with the Town of Superior to complete a Parks Capital Improvement Plan.
- ❖ Participated in the Small Town Forum to discuss water resources and availability in the Globe -Miami area
- ❖ Participated in the City of Maricopa's Design Charrette for downtown development
- ❖ Received EPA approval of the Work Plan for the ASARCO Lead Based Paint Abatement project for the communities of Hayden and Winkelman.
- ❖ Signed contract with ASARCO and established a \$2M escrow account to conduct the Lead Based Paint Abatement project.
- ❖ Conducted 9 Copper Corridor Mayors' meetings covering regional issues and potential programs.
- ❖ Participated in the Rural by Choice Blight Forum in Superior.
- ❖ Completed \$50,000 GIS Contract with the City of Apache Junction to identify all Federally Patented Easements and other rights-of-ways within the city.

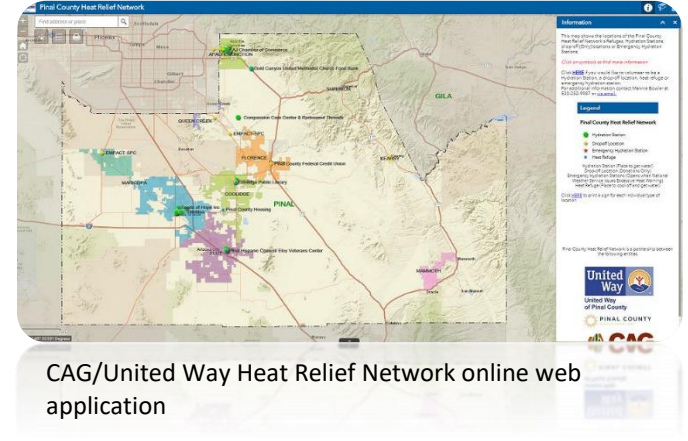
Planning & Information Services is designed to assist our member governments with a variety of local planning efforts. It has been designed to assist our members with local planning needs such as updating general plans, zoning ordinance review and assistance, special studies, land use assistance, annexations, economic development planning, housing studies, transportation studies, development and redevelopment studies, neighborhood plans, downtown plans, grant assistance, surveys and inventories, mapping assistance, revitalization studies, and to meet other community development needs as may become necessary. We have merged Information Services with Planning & Development Services to better assist the member governments of the CAG Region. This department will provide all planning and mapping needs.

Mission

To meet the individualized needs of our cities and towns and to provide technical and professional assistance and additional support outside of their respective planning departments. Entered into a contract with the Town of Superior to complete Parks Capital Improvement Plan.

Planning & Information Services Accomplishments & Goals

- ❖ Explored use of Brownfields funds for leveraging projects using other funding sources, i.e. CDBG.
- ❖ Assisted member communities by providing parcel based assessor address information for use in CDBG projects.
- ❖ Entered into a partnership with United Way to provide an online web application for Hydration Stations throughout Pinal County. The Pinal County Heat Relief Network allows people in need of relief from the heat to acquire water and a cool place to recuperate during the summer months.
- ❖ Preparation and review of employers for all members throughout the CAG Region to be used in the Statewide Employer Database.
- ❖ Completed specialized maps for the Town of Winkelman Community Development Strategy.
- ❖ Provided socio-economic data for use in transportation modeling.
- ❖ Provided GIS data to developers, consultants, realtors, public agencies, public education institutions and state agencies.
- ❖ Established relationships with alternate funding agencies (i.e.: USDA, Brownfields) to assist our member agencies with projects in their communities.



FY 2019 Goals

- ❖ Conduct Public Outreach/Site Assessments/Site Abatement projects for the ASARCO Lead Based Paint Abatement project in Hayden and Winkelman.
- ❖ Submit the USDA project and pre-planning application for the Superior WWTP and Sewer Rehabilitation project.
- ❖ Submit the USDA project and pre-planning application for the Mammoth public water rehabilitation system project.
- ❖ Begin the Superior WWTP and Sewer project as the project Administrators, current project estimated at \$2M.
- ❖ Begin the Mammoth Public Water Rehabilitation system project as the project Administrators, current project estimated at \$5M.
- ❖ Continue development of the Miami Bio-solids project with the support of seed money from a local Foundation, no current project estimate.
- ❖ Coordinate Brownfields projects with projects using other funding sources such as CDBG.
- ❖ Completed the preliminary planning for a bio-solids/green waste recycling project for Miami with ASU students and ADEQ.

Transportation Planning Accomplishments & Goals

The Transportation Department is responsible for conducting multiple public input and review processes, including the 5-year Transportation Improvement Program (TIP). The Department also provides technical assistance to communities applying for transportation-related grants and works as an advocate for local Transportation issues.

Mission

To promote safe and efficient movement of people and goods in the region.

FY 2018 Accomplishments

- ❖ Implemented the FY 2017-2018 Work Program items under our contract with the Arizona Department of Transportation that includes CAG participating as a stakeholder in ADOT and regional member agencies' studies and workshops.
- ❖ Administered, amended, and updated a 10-year Transportation Improvement Program (TIP) for the region, which plans for Surface Transportation Program (STP) and Highway Safety Improvement Program (HSIP) funded projects. Several projects were successfully administered that were in need of additional funds and/or being reprogrammed in order to keep allocated funds within Region, \$1.07M of programmed STBGP funds.
 - As part of the TIP, the Florence-Kelvin bridge was completed (pictured).
- ❖ Received seven applications in response to a "Call-for-Projects" for CAG's allocation of Surface Transportation Block Grant Program (STBGP) funds within CAG's FY 2018 – FY 2028 Transportation Improvement Program (TIP). The seven applications included the Town of Payson, City of Globe, Gila County and CAG.
- ❖ Awarded \$90,000 to fund the CAG and Sun Corridor Municipal Planning Organization (SCMPO) Mobility Manager to continue the coordination of services by program providers, to provide better resource usage, and to improve driver training in both regions.
- ❖ Completed a Limited English Proficiency Plan that was adopted within the Title VI Plan.
- ❖ Provided continuous planning and coordination efforts for the Pinal Regional Transportation Authority (PRTA) that was formed in August of 2015.



Florence-Kelvin Bridge



Transportation Planning Accomplishments & Goals

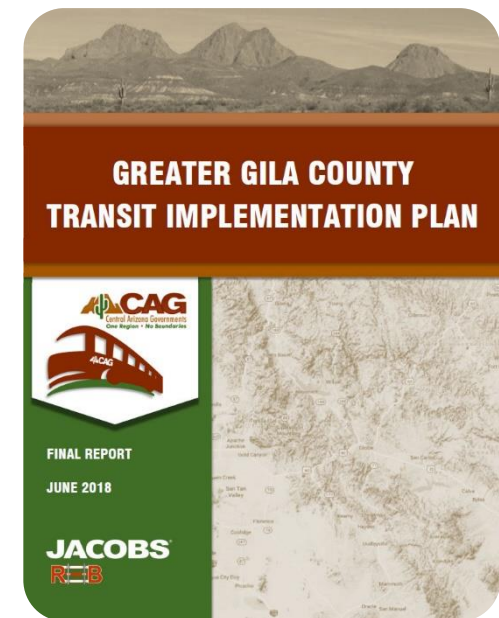


Human Services Transportation
Coordination Plan FY 2018

FY 2019 Goals

- ❖ Administer Highway Performance Monitoring System (HPMS) Traffic Counts in-house.
- ❖ Explore how to implement findings associated with CAG from the Greater Gila County Transit Implementation Plan.
- ❖ Explore how to implement CAG Strategic Transportation Safety Plan from 2017.
- ❖ Administer the allocated STBGP funds for local projects within the CAG Transportation Boundary, \$507,292.
- ❖ Create Master Regional Transportation Project List (outside of the CAG TIP) for potential future funding opportunities.
- ❖ Identify projects and provide assistance in preparing applications for next BUILD Grant cycle assuming the same requirements of current BUILD Grant cycle.
- ❖ Apply for a 2-year grant for a Mobility Manager staff position to be hired beginning October 1, 2019 (FY 2020).

- ❖ Completed the annual update of the *CAG/Sun Corridor MPO Human Services Transportation Coordination Plan: 2018 Update* that coordinates transportation service options for the elderly and developmentally disabled throughout the CAG and Sun Corridor MPO Regions.
- ❖ Completed (June 2018) the *Greater Gila County Transit and Feasibility Study* from the awarded 5304 Transit planning funds that CAG had applied for in FY15.
- ❖ Contracted with Works Consulting that was awarded \$50,000 to conduct traffic counting services and activities under the Highway Performance Monitory System (HPMS) program to be reported back to ADOT and FHWA for FY18. A Six-Year Traffic Count Location Plan with estimated costs was also developed.
- ❖ Coordinated with the CAG Planning & Information Services Department to provide socioeconomic data from CAG member agencies for submission to the Arizona Office of Economic Opportunity (OEO) for the preparation



Greater Gila County Transit
Implementation Plan, June 2018



Water Quality Planning Accomplishments & Goals

The Environmental Planning Department is primarily responsible for administering Section 208 of the Clean Water Act, providing liaison services between the CAG Region and ADEQ and participating in meetings of the Statewide Water Quality Management Working Group (SWQMWG), and meet with the COG 208 Administrators. This program is the first indicator of new development and lays the path for future population centers, commercial and industrial development and job growth. Provide liaison services between the CAG Region and ADEQ.

Mission

To work with Arizona Department of Environmental Quality (ADEQ), other agencies and stakeholders throughout the Region to protect water quality and champion environmental issues.

FY 2018 Accomplishments

- ❖ Conducted the review process for a 208 Amendments for the Northern Gila County Sanitary District and the Town of Queen Creek.
- ❖ Reviewed a 208 Amendment request from the City of Mesa.
- ❖ Facilitated discussions with Tri-City Regional Sanitary District and began the 208 Amendment for providing sewer service in the unincorporated area between the Town of Miami and City of Globe.
- ❖ Secured the funding for a 208 Amendment for Pima County for sewer service in the Eagle Crest area and a new Robson development west of Arizona Highway 77 across from Eagle Crest.
- ❖ Met with the City of Coolidge to discuss future development that will require a 208 Amendment.
- ❖ Met with ADEQ to discuss options to resolve operational issues for Johnson Utilities.
- ❖ Met with citizens of San Tan Valley regarding Johnson Utilities service.
- ❖ Participated in the first ADEQ workshop regarding state primacy on CWA Section 404.

FY 2019 Goals

- ❖ Continue the planning process for future 208 Amendments of new developments, expansions or facility modifications.
- ❖ Complete four 208 Amendments through to EPA approval.
- ❖ Start four new 208 Amendments in the City of Coolidge, City of Casa Grande and the Town of Florence areas.
- ❖ Participate in ADEQ discussions regarding changing state rules and authorities.
- ❖ Continue discussions with ADEQ and Johnson Utilities.
- ❖ Continue discussions with other COGs for best practices and process with ADEQ.
- ❖ As an additional service for revenue, write 208 Amendments on behalf of applicants.

FY 19 Membership Dues

SERVICE LEVEL @ 25% + POPULATION PER CAPITA @75%

Based on Arizona Office of Economic Opportunity 2017 Population Estimates
(Tribal Communities based on Census 2012-2016 5-Year ACS Data)

(For \$175,000 Assessment)

Member	2016 POPULATION ESTIMATES	SERVICE LEVEL	SERVICE LEVEL RATE		POPULATION PER CAPITA		TOTAL
			25% Share	75% Share	100% Share		
Ak-Chin Indian Community	1,351	1	\$ 925.00	\$ 367.46	\$	1,292.46	
Apache Junction	39,719	2	\$ 1,600.00	\$ 10,803.27	\$	12,403.27	
Casa Grande	54,866	1	\$ 925.00	\$ 14,923.14	\$	15,848.14	
Coolidge	12,485	2	\$ 1,600.00	\$ 3,395.83	\$	4,995.83	
Eloy	18,993	2	\$ 1,600.00	\$ 5,165.95	\$	6,765.95	
Florence	25,866	2	\$ 1,600.00	\$ 7,035.36	\$	8,635.36	
Gila County	18,267	3	\$ 2,600.00	\$ 4,968.49	\$	7,568.49	
Gila River Indian Community	8,826	1	\$ 925.00	\$ 2,400.61	\$	3,325.61	
Globe	7,562	3	\$ 2,600.00	\$ 2,056.81	\$	4,656.81	
Hayden	648	3	\$ 2,600.00	\$ 176.25	\$	2,776.25	
Kearny	2,077	3	\$ 2,600.00	\$ 564.93	\$	3,164.93	
Mammoth	1,519	3	\$ 2,600.00	\$ 413.16	\$	3,013.16	
*Marana	0	2	\$ 1,600.00	\$ -	\$	1,600.00	
Maricopa	49,550	2	\$ 1,600.00	\$ 13,477.23	\$	15,077.23	
Miami	1,828	3	\$ 2,600.00	\$ 497.20	\$	3,097.20	
Payson	15,944	3	\$ 2,600.00	\$ 4,336.65	\$	6,936.65	
Pinal County	208,849	3	\$ 2,600.00	\$ 56,805.37	\$	59,405.37	
Queen Creek (Pinal)	494	1	\$ 925.00	\$ 134.36	\$	1,059.36	
San Carlos Indian Community	5,950	1	\$ 925.00	\$ 1,618.36	\$	2,543.36	
Star Valley	2,346	3	\$ 2,600.00	\$ 638.09	\$	3,238.09	
Superior	3,008	3	\$ 2,600.00	\$ 818.15	\$	3,418.15	
White Mountain Apache Tribe	2,049	1	\$ 925.00	\$ 557.31	\$	1,482.31	
Winkelman	353	3	\$ 2,600.00	\$ 96.01	\$	2,696.01	
TOTAL REGION	482,550		\$ 43,750.00	\$ 131,250.00	\$	175,000.00	

PC POP	427,603
GC POP	54,947
Total POP	482,550
\$131,250	
Per Capita: \$	0.27

SERVICE LEVEL RATE:		
6	Level 1	925.00 (Eligible for 3 service categories)
6	Level 2	1,600.00 (Eligible for 4 service categories)
11	Level 3	2,600.00 (Eligible for 5 service categories)

Source: State, County, Place Level Population Estimates (July 1, 2017) - Arizona Office of Economic Opportunity

Source: U.S. Census Bureau, 2012-2016 American Community Survey 5-Year Estimates: Table B01003 - Total Population

Note: Services Categories are: (1) Transportation; (2)CDBG, (3) EDA, (4) 208 Planning, (5) GENERAL

FY 2019 RTAC ASSESSMENT BY POPULATION

City/Town	2017 Population Estimates	% Region	FY 2019 Assessment	\$45,166
PINAL COUNTY				
<i>MAG Transportation Communities</i>				
Apache Junction	39,719	8.23%	\$ 3,718	
Florence	25,866	5.36%	\$ 2,421	
Maricopa	49,550	10.27%	\$ 4,638	
Queen Creek(Pinal)	494	0.10%	\$ 46	
<i>Sun Corridor MPO Transportation Communities</i>				
Casa Grande	54,866	11.37%	\$ 5,135	
Coolidge	12,485	2.59%	\$ 1,169	
Eloy	18,993	3.94%	\$ 1,778	
<i>CAG Pinal County Transportation Communities</i>				
Ak Chin Indian Community	1,351	0.28%	\$ 126	
Gila River Indian Community	8,826	1.83%	\$ 826	
Kearny	2,077	0.43%	\$ 194	
Mammoth	1,519	0.31%	\$ 142	
Marana *	0	0.00%	\$ -	
Superior	3,008	0.62%	\$ 282	
Balance of County	208,849	43.28%	\$ 19,548	
County Subtotal	427,603	88.61%	\$ 40,023	

City/Town	2017 Population Estimates	% Region	FY 2019 Assessment	\$45,166
GILA COUNTY				
Globe	7,562	1.57%	\$ 708	
Hayden	648	0.13%	\$ 61	
Miami	1,828	0.38%	\$ 171	
Payson	15,944	3.30%	\$ 1,492	
San Carlos	5,950	1.23%	\$ 557	
Star Valley	2,346	0.49%	\$ 220	
White Mountain Apache Tribe	2,049	0.42%	\$ 192	
Winkelman	353	0.07%	\$ 33	
Balance of County	18,267	3.79%	\$ 1,710	
County Subtotal	54,947	11.39%	\$ 5,143	
TOTAL REGION				
	482,550	100.00%	\$ 45,166	

Sources:
 2017 AZ Office of Economic Opportunity Population Estimates (as of July 1, 2017);
 U.S. Census Bureau, 2012-2016 ACS 5-Year Estimates; Table B01003 - Total Population

FY 2018 RTAC ACCOMPLISHMENTS:

**Central Arizona Governments
Worksheet #1
FY 2019 Budget Estimate**

	CAG MEMBERSHIP DUES/RTAC	COMMUNITY DEVELOPMENT BLOCK GRANT	ECONOMIC DEVELOPMENT ADMINISTRATION	PINAL REGIONAL TRANSPORTATION AUTHORITY	PLANNING & INFORMATION SERVICES	TRANSPORTATION	UNRESTRICTED (CONTINGENCY)	WATER QUALITY PLANNING	FY 2019 TOTAL
Personnel									
Salaries	\$ 63,945	\$ 136,260	\$ 61,115	\$ 52,772	\$ 118,056	\$ 145,979	\$ -	\$ 11,381	\$ 589,508
Fringe Benefits	\$ 22,216	\$ 48,481	\$ 25,817	\$ 17,413	\$ 44,437	\$ 57,572	\$ -	\$ 4,289	\$ 220,226
Total Personnel	\$ 86,161	\$ 184,741	\$ 86,932	\$ 70,185	\$ 162,493	\$ 203,551	\$ -	\$ 15,670	\$ 809,734
Direct Costs									
Facilities	\$ 16,681	\$ 14,663	\$ 3,214	\$ 5,895	\$ 14,663	\$ 13,222	\$ -	\$ 2,660	\$ 70,998
Contractual Services	\$ 61,877	\$ 5,465	\$ 2,645	\$ 216,241	\$ 889,351	\$ 88,119	\$ -	\$ 2,805	\$ 1,266,503
Matching Funds/Cash Match	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Travel & Development	\$ 6,500	\$ 7,000	\$ 5,000	\$ 14,000	\$ 10,000	\$ 14,000	\$ -	\$ 1,000	\$ 57,500
Supplies/Printing/Advertising	\$ 2,555	\$ 2,970	\$ 600	\$ 2,160	\$ 2,633	\$ 2,046	\$ -	\$ 537	\$ 13,500
Equipment/Maintenance/Software	\$ 4,563	\$ 5,296	\$ 1,609	\$ 1,571	\$ 6,316	\$ 3,667	\$ -	\$ 1,864	\$ 24,885
Total Direct Costs	\$ 127,175	\$ 35,394	\$ 13,067	\$ 239,867	\$ 922,963	\$ 121,055	\$ -	\$ 8,865	\$ 1,468,387
Total Projected Expenses	\$ 213,337	\$ 220,135	\$ 100,000	\$ 310,052	\$ 1,085,457	\$ 324,606	\$ 116,558	\$ 24,535	\$ 2,394,679
Revenues - New Funding	\$ 220,166	\$ 219,152	\$ 70,000	\$ 300,000	\$ 1,114,407	\$ 300,000	\$ -	\$ 25,000	\$ 2,248,725
Cash Match	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 35,000
Revenues - FY 2018 Carryover	\$ -	\$ 16,348	\$ -	\$ 75,000	\$ -	\$ 19,606	\$ -	\$ -	\$ 110,954
Total Available Funding	\$ 220,166	\$ 235,500	\$ 100,000	\$ 375,000	\$ 1,114,407	\$ 324,606	\$ -	\$ 25,000	\$ 2,394,679
Total Revenue Over (Under) Expenditures	\$ 6,829	\$ 15,365	\$ 0	\$ 64,948	\$ 28,950	\$ 0	\$ (116,558)	\$ 465	\$ (0)

*Local match can be offset by Inkind for meetings and travel expenses which are unknown until meeting times. ADOT requires a match of approximately \$65,000.

**Salary and Fringe Benefits/Allocated as % of Budget
Worksheet #2**

RATES		
FICA	7.65%	
Unemployment Insurance (on first \$7,000)	5.40%	DES rate of 5.40
Retirement/LTD	11.64%	
Short-term Disability	0.16%	
Worker's Comp		
Clerical / Office	0.20%	
Outside / Sales	0.32%	
Medical/Dental/Vision/Life/AD&D	\$573.04	per month/per employee (employee only)
Medical	15585.42	6 months @ 2018 rate and 6 months @ 2019 rate with an 8% increase.
Vision	188.46	6 months @ 2018 rate and 6 months @ 2019 rate with an 8% increase.
Life/AD & D	172.86	6 months @ 2018 rate and 6 months @ 2019 rate with an 8% increase.
Dental	1254.96	6 months @ 2018 rate and 6 months @ 2019 rate with an 8% increase.

<u>Position</u>	<u>2080</u>		<u>FY 2019</u>				<u>FICA</u>	<u>UI</u>	<u>Retirement/LT D</u>	<u>Workers Comp</u>	<u>Medical/ Dental</u>		<u>Short Term Disability</u>	<u>Dependent Coverage</u>	<u>Rounded Total</u>	<u>% FRINGE TO SALARY</u>
	<u>Hours</u>	<u>% FT</u>	<u>Hourly Rate</u>	<u>Salary</u>	<u>Longevity Pay</u>	<u>Salary Cost</u>					<u>Vision/Life& ADD</u>	<u>ADD</u>				
Executive Director	2,080	100.00%	\$ 50.48	\$ 104,998.40	\$ -	\$ 104,998.40	\$ 8,032.38	\$ 378.00	\$ 12,221.81	\$ 335.99	\$ 6,876.48	\$ 168.00	\$ 10,292.70	\$ 38,305	36.48%	
Transportation Planning Manager	2,080	100.00%	\$ 35.66	\$ 74,172.80	\$ -	\$ 74,172.80	\$ 5,674.22	\$ 378.00	\$ 8,633.71	\$ 237.35	\$ 6,876.48	\$ 118.68	\$ 10,292.70	\$ 32,211	43.43%	
Economic Development & Planning Manager	2,080	100.00%	\$ 34.67	\$ 72,113.60	\$ 100.00	\$ 72,213.60	\$ 5,524.34	\$ 378.00	\$ 8,405.66	\$ 231.08	\$ 6,876.48	\$ 115.54	\$ 10,292.70	\$ 31,824	44.07%	
Finance Manager	2,080	100.00%	\$ 33.63	\$ 69,950.40	\$ -	\$ 69,950.40	\$ 5,351.21	\$ 378.00	\$ 8,142.23	\$ 139.90	\$ 6,876.48	\$ 111.92	\$ -	\$ 21,000	30.02%	
Community Development Manager	2,080	100.00%	\$ 35.66	\$ 74,172.80	\$ 100.00	\$ 74,272.80	\$ 5,681.87	\$ 378.00	\$ 8,645.35	\$ 237.67	\$ 6,876.48	\$ 118.84	\$ 5,602.27	\$ 27,540	37.08%	
Executive Assistant	2,080	100.00%	\$ 31.48	\$ 65,478.40	\$ 1,000.00	\$ 66,478.40	\$ 5,085.60	\$ 378.00	\$ 7,738.09	\$ 132.96	\$ 6,876.48	\$ 106.37	\$ -	\$ 20,317	30.56%	
Management Analyst III	2,080	100.00%	\$ 25.35	\$ 52,728.00	\$ 900.00	\$ 53,628.00	\$ 4,102.54	\$ 378.00	\$ 6,242.30	\$ 107.26	\$ 6,876.48	\$ 85.80	\$ 5,602.27	\$ 23,395	43.62%	
Community Development Specialist	2,080	100.00%	\$ 24.76	\$ 51,500.80	\$ 300.00	\$ 51,800.80	\$ 3,962.76	\$ 378.00	\$ 6,029.61	\$ 165.76	\$ 6,876.48	\$ 82.88	\$ -	\$ 17,495	33.77%	
GIS Planner II	1,040	50.00%	\$ 20.57	\$ 21,392.80	\$ 600.00	\$ 21,992.80	\$ 1,682.45	\$ 378.00	\$ 2,559.96	\$ 43.99	\$ 3,438.24	\$ 35.19	\$ -	\$ 8,138	37.00%	
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Staff Positions-8.5 F/T	FTE	8.50	\$ 586,508.00	\$ 3,000	\$ 589,508	\$ 45,097	\$ 3,402	\$ 68,619	\$ 1,632	\$ 58,450	\$ 943	\$ 42,083	\$ 220,226	37.34%		

Salary Costs/Allocated as % of Budget

Worksheet #2: Continued

	FTE % Salary	CAG MEMBERSHIP DUES	COMMUNITY DEVELOPMENT BLOCK GRANT	ECONOMIC DEVELOPMENT ADMINISTRATION	PINAL REGIONAL TRANSPORTATION AUTHORITY	PLANNING & INFORMATION SERVICES	TRANSPORTATION	UNRESTRICTED (CONTINGENCY)	WATER QUALITY PLANNING	GRAND TOTAL
Executive Director	100% \$104,998	22% \$23,100	20% \$20,998	2% \$2,100	10% \$10,500	19% \$19,950	25.0% \$26,250	0.0% \$0	2.0% \$2,100	100% \$104,998
Transportation Planning Manager	100% \$74,173	0% \$0	0% \$0	0% \$0	0.0% \$0	0% \$0	96.0% \$71,206	0% \$0	4% \$2,967	100% \$74,173
Economic Development & Planning Manager	100% \$72,214	0% \$0	0% \$0	70% \$50,550	0% \$0	30% \$21,664	0% \$0	0% \$0	0% \$0	100% \$72,214
Finance Manager	100% \$69,950	25% \$17,488	20% \$13,990	6% \$4,197	10% \$6,995	17% \$11,891	20% \$13,990	0% \$0	2% \$1,399	100% \$69,950
Community Development Manager	100% \$74,273	0% \$0	58% \$43,078	0% \$0	0% \$0	37% \$27,481	0% \$0	0% \$0	5% \$3,714	100% \$74,273
Executive Assistant	100% \$66,478	19% \$12,631	8% \$5,318	4% \$2,659	45% \$29,915	7% \$4,653	16.0% \$10,637	0% \$0	1% \$665	100% \$66,478
Management Analyst III	100% \$53,628	20% \$10,726	20% \$10,726	3% \$1,609	10% \$5,362	24% \$12,871	22% \$11,798	0% \$0	1% \$536	100% \$53,628
Community Development Specialist	100% \$51,801	0% \$0	75% \$38,851	0% \$0	0% \$0	25% \$12,950	0% \$0	0% \$0	0% \$0	100% \$51,801
GIS Planner II	50% \$21,993	0% \$0	15% \$3,299	0% \$0	0% \$0	30% \$6,596	55.0% \$12,098	0% \$0	0% \$0	100% \$21,993
	0% \$0	0% \$0	0% \$0	0% \$0	0% \$0	0% \$0	0.0% 0.00	0.0% \$0	0.0% \$0	0% \$0
TOTAL SALARY COST TO GRANT		\$63,945	\$136,260	\$61,115	\$52,772	\$118,056	\$145,979	\$0	\$11,381	\$589,508

**Fringe Benefits
Worksheet #2: Continued**

	<u>FTE %</u> <u>FRINGE</u>	<u>CAG</u> <u>MEMBERSHIP</u> <u>DUES</u>	<u>COMMUNITY</u> <u>DEVELOPMENT</u> <u>BLOCK GRANT</u>	<u>ECONOMIC</u> <u>DEVELOPMENT</u> <u>ADMINISTRATION</u>	<u>PINAL REGIONAL</u> <u>TRANSPORTATION</u> <u>AUTHORITY</u>	<u>PLANNING &</u> <u>INFORMATION</u> <u>SERVICES</u>	<u>TRANSPORTATION</u>	<u>UNRESTRICTED</u> <u>(CONTINGENCY)</u>	<u>WATER</u> <u>QUALITY</u> <u>PLANNING</u>	<u>GRAND</u> <u>TOTAL</u>
Executive Director	100%	22%	20%	2%	10%	19%	25%	0%	2%	100%
	\$38,305	\$8,427	\$7,661	\$766	\$3,831	\$7,278	\$9,576	\$0	\$766	\$38,305
Transportation Planning Manager	100%	0%	0%	0%	0%	0%	96%	0%	4%	100%
	\$32,211	\$0	\$0	\$0	\$0	\$0	\$30,923	\$0	\$1,288	\$32,211
Economic Development & Planning Manager	100%	0%	0%	70%	0%	30%	0%	0%	0%	100%
	\$31,824	\$0	\$0	\$22,277	\$0	\$9,547	\$0	\$0	\$0	\$31,824
Finance Manager	100%	25%	20%	6%	10%	17%	20%	0%	2%	100%
	\$21,000	\$5,250	\$4,200	\$1,260	\$2,100	\$3,570	\$4,200	\$0	\$420	\$21,000
Community Development Manager	100%	0%	58%	0%	0%	37%	0%	0%	5%	100%
	\$27,540	\$0	\$15,973	\$0	\$0	\$10,190	\$0	\$0	\$1,377	\$27,540
Executive Assistant	100%	19%	8%	4%	45%	7%	16%	0%	1%	100%
	\$20,317	\$3,860	\$1,625	\$813	\$9,143	\$1,422	\$3,251	\$0	\$203	\$20,317
Management Analyst III	100%	20%	20%	3%	10%	24%	22%	0%	1%	100%
	\$23,395	\$4,679	\$4,679	\$702	\$2,339	\$5,615	\$5,147	\$0	\$234	\$23,395
Community Development Specialist	100%	0%	75%	0%	0%	25%	0%	0%	0%	100%
	\$17,495	\$0	\$13,122	\$0	\$0	\$4,374	\$0	\$0	\$0	\$17,495
GIS Planner II	50%	0%	15%	0%	0%	30%	55%	0%	0%	100%
	\$8,138	\$0	\$1,221	\$0	\$0	\$2,441	\$4,476	\$0	\$0	\$8,138
	0	0%	0%	0%	0%	0%	0%	0%	0%	0%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FRINGE COST TO GRANT		\$22,216	\$48,481	\$25,817	\$17,413	\$44,437	\$57,572	\$0	\$4,289	\$220,226

Worksheet #3:

Facilities, Utilities, Contractual Services and Insurances

TOTAL	CAG	COMMUNITY	ECONOMIC	PINAL REGIONAL	PLANNING &	UNRESTRICTED	WATER QUALITY	FY 2019 TOTAL
	MEMBERSHIP DUES	DEVELOPMENT BLOCK GRANT	DEVELOPMENT ADMINISTRATIO N	TRANSPORTATIO N AUTHORITY	INFORMATION SERVICES			

Rent - Moving Expenses - Utilities - Janitorial Services

**Includes rent, expenses related to utilities, phone services, teleconferencing for meetings, janitorial services and janitorial supplies.*

CAG Office	\$ 54,498	\$ 10,081	\$ 11,935	\$ 2,662	\$ 4,758	\$ 11,935	\$ 10,947	\$ -	\$ 2,180	\$ 54,498
Utilities	\$ 12,000	\$ 2,100	\$ 2,728	\$ 552	\$ 1,137	\$ 2,728	\$ 2,275	\$ -	\$ 480	\$ 12,000
Janitorial Services	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500
TOTAL	\$ 70,998	\$ 16,681	\$ 14,663	\$ 3,214	\$ 5,895	\$ 14,663	\$ 13,222	\$ -	\$ 2,660	\$ 70,998

Contractual Services

**Includes legal services, FY 18 Audit, IT services and insurances (All Risk, General Liability, Property) .*

Consultant Services	\$ 1,179,503	\$ 45,166	\$ -	\$ -	\$ 178,337	\$ 875,000	\$ 81,000	\$ -	\$ -	\$ 1,179,503
Legal Services	\$ 32,000	\$ 4,800	\$ 320	\$ 320	\$ 20,000	\$ 4,461	\$ 1,619	\$ -	\$ 480	\$ 32,000
Audit Services	\$ 35,000	\$ 7,225	\$ 2,275	\$ 525	\$ 15,000	\$ 6,650	\$ 2,800	\$ -	\$ 525	\$ 35,000
IT Services	\$ 10,000	\$ 1,891	\$ 1,335	\$ 900	\$ 1,884	\$ 1,640	\$ 1,450	\$ -	\$ 900	\$ 10,000
Insurance	\$ 10,000	\$ 2,795	\$ 1,535	\$ 900	\$ 1,020	\$ 1,600	\$ 1,250	\$ -	\$ 900	\$ 10,000
TOTAL	\$ 1,266,503	\$ 61,877	\$ 5,465	\$ 2,645	\$ 216,241	\$ 889,351	\$ 88,119	\$ -	\$ 2,805	\$ 1,266,503

Worksheet #4:

**Travel - Conferences - Meeting Expenses
Supplies - Printing - Advertising - Equipment**

CAG MEMBERSHIP DUES	COMMUNITY DEVELOPMENT BLOCK GRANT	ECONOMIC DEVELOPMENT ADMINISTRATION	PINAL REGIONAL TRANSPORTATION AUTHORITY	PLANNING & INFORMATION SERVICES	TRANSPORTATION	UNRESTRICTED (CONTINGENCY)	WATER QUALITY PLANNING	FY 2019 TOTAL
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Travel - Employee Trainings - Conferences - Meetings Expenses

**Includes travel, per diem expenses, employee training, conferences, Management Committee and Regional Council meeting expenses, Annual meeting and memberships/dues to professional organizations.*

TOTAL	\$	57,500	\$	6,500	\$	7,000	\$	5,000	\$	14,000	\$	10,000	\$	14,000	\$	-	\$	1,000	\$	57,500
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Supplies - Printing - Advertising

**Includes office supplies, specialized printing (business cards and advertising of job positions and public notifications).*

Office Supplies	\$	7,000	\$	970	\$	1,790	\$	210	\$	1,275	\$	1,330	\$	1,251	\$	175	\$	7,000		
Printing	\$	3,500	\$	715	\$	700	\$	300	\$	525	\$	703	\$	315	\$	242	\$	3,500		
Advertising	\$	3,000	\$	870	\$	480	\$	90	\$	360	\$	600	\$	480	\$	120	\$	3,000		
TOTAL	\$	13,500	\$	2,555	\$	2,970	\$	600	\$	2,160	\$	2,633	\$	2,046	\$	-	\$	537	\$	13,500

Equipment Leases - Maintenance - Supplies - Software

**Includes leases, maintenance, copies, supplies for copiers, printers, postage meter and computer software packages.*

Pacific Office Automation - Copiers/Printers	\$	15,000	\$	2,945	\$	3,585	\$	700	\$	1,185	\$	4,125	\$	1,485	\$	975	\$	15,000		
Accounting	\$	4,000	\$	735	\$	681	\$	320	\$	386	\$	720	\$	858	\$	300	\$	4,000		
ESRI	\$	5,885	\$	883	\$	1,030	\$	589	\$	-	\$	1,471	\$	1,324	\$	589	\$	5,885		
TOTAL	\$	24,885	\$	4,563	\$	5,296	\$	1,609	\$	1,571	\$	6,316	\$	3,667	\$	-	\$	1,864	\$	24,885



Fiscal Year 2019 Operating Budget

The mission of the Central Arizona Governments is to provide effective planning and model programs, which offer creative solutions to the unique needs within Arizona Planning Region V, representing Gila and Pinal Counties

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